

# MUHAMMAD AFZAL

E-Mail: mohd.afzal@falghanim.com/ mohammadafzal72@gmail.com

Contact: +965 96662957

## PROFESSIONAL OVERVIEW

**Meticulous Project Planning & Control Management with 22+ years of experience and performance-driven experience of working on numerous engagements geared towards efficiently & timely completion of projects:**

*Delivering projects against agreed scope, budget & expectations ~ Escalating promptly any issues that may impact completion ~ Managing expectations by ensuring the delivery of the highest quality service ~ Managing complex projects in various environments*

## CORE COMPETENCIES

*Project Management | Strategic Support | Pre-post Construction Management | Budgeting & Cost Controls| Estimating/QS| Team Building | Project Planning and Control | Health and Safety Management | Client Management| Project Progress & Scheduling | Leadership Management | Primavera project management P6.8.2 | Primavera contracts management/ AutoCAD/ MS Project/ preparation of claims*

- High-impact Project Planning and Control Professional accustomed to demonstrating abilities in managing day-to-day operational aspects of projects and project scope by effectively applying methodologies that enforce project standards and by minimizing exposure and risks on projects. Track record of spearheading prestigious and high-profile projects backed by strong credentials and a proven history of on-time, on-budget, and high-quality project completions.
- Extensive experience in the management of projects right from development to delivery encompassing Initiation, planning, execution, monitoring and control and closing phases of the project, overall coordination, administration, and resource planning.
- Proven expertise in creating and executing project work plans and revises as appropriate to meet changing needs and requirements, including the identification of needed resources, and assignment to appropriate personnel
- Exceptional knowledge on Forensic schedule analysis as per AACE norms.
- Ability to lead large projects, multi-disciplinary coordination & engineering interfaces during design development & project execution and ensuring progression and completion of the project within budget.
- Proactive and team-oriented with proven acumen to work in close coordination with cross-functional departments, strong negotiation, presentation, decision-making skills, and technical know-how.

## PROFESSIONAL EXPERIENCE

**From February 2005 to till date with Alghanim International Gen. Trad. & Cont. Co., Kuwait as Planner in several projects.**

### OIL AND GAS PROJECTS

**A. Project** : Water Management at GCs 3, 4, 7 and 21 in SK Area  
**Position** : Senior Planner  
**Duration** : Jun'2022 to till date  
**Client** : KOC  
**Cost** : KD 77 Million  
**Scope** : EPC of Water Management at GCs 3, 4, 7 and 21 in SK Area including commissioning and maintenance for 1 year.

#### **Responsibilities:**

- Conduct delay analysis, prepare revised schedule and revive plan, preparation of the time impact analysis, for EOT purpose.

**B. Project** : KOC Feed Pipeline for NRP  
**Position** : Senior Planner  
**Duration** : Nov' 2021 to till date  
**Client** : SAIPEM  
**Cost** : KD 58 Million  
**Scope** : The project is EPC contract it consists of 10 Nos. of different Dia from 4 to 36 inch Underground pipelines, Pipes total length 450km, Electrical & E&I works, road networks.

**Responsibilities:**

- Prepare reports for management and client including daily/weekly progress report, project status report and daily work plan. Prepare work front availability, Key quantity report and look ahead plan.
- Prepare presentation for the higher management understand project status and area of concerns.
- Developing progress monitoring systems, KPI, carrying out learn value, productivity & trend analysis.
- Work Planning and allocation for fabrication shop and painting yard including pipe spool and structure fabrication, blasting and painting; Coordinate various departments for delivery of finished product as per schedule.
- Sub-contractor coordination, monitoring and billing.
- Conduct daily meeting & discuss work progress, site construction issues with client, management, site construction team, indicating any bottlenecks and taking timely remedial action.
- Invoice and Job completion certificate preparation. Monthly invoice and cash flow statement preparation for service contract works and ensure bills claimed against correct cost Centre.
- Preparation of Weekly/Monthly Progress/ Cost reports in both tabular and graphical formats based on Earned Value Analysis with Planned Budget and Actual values for the review of Top Management.
- Conduct delay analysis prepare revised schedule and revive plan, preparation of the time impact analysis, window analysis for EOT claims.
- Maintain and updating different master list, workshop jobs, subcontractor jobs and miscellaneous work orders
- Prepare turnover schedules and monitor the Provisional Turnover definitional documents submission between Contractor and Company.

- C. Project** : Al Zour New Refinery (K216 – Civil and Underground Piping Works)  
**Position** : Senior Planner  
**Duration** : Apr' 2017 to Nov' 2021  
**Owner** : KIPIC  
**Company** : FDH JV  
**Cost** : KD 62 million  
**Scope** : The project consists of Civil foundation and UG piping with 120,000 m3 concreting, 550,000 Sqm., road work, 72 KM RCP piping, 220,000 Inch Dia. GRP Piping, 30000 Inch Dia. CS piping.

**Responsibilities:**

- Leading and overseeing the projects in line with the overall strategic objective.
- Developing Project baseline / master schedule from scratch according to the contract requirement using Primavera with resource allocation, progress updating by maintaining baseline schedule, delay analysis and prepare recovery schedule if work get delayed, carrying out analysis techniques used are Claim Digger (P6).
- Preparation of Work Breakdown Structure (WBS), activity details with scope, duration, and recourses.
- Preparing method statement dividing the project into zones and project priorities.
- Preparation of Weekly/Monthly Progress/ Cost reports in both tabular and graphical formats based on Earned Value Analysis with Planned Budget and Actual values for the review of Top Management.
- Conduct delay analysis prepare revised schedule and revive plan, preparation of the time impact analysis, window analysis for EOT claims.
- Leading three planners team.
- Responsible for estimation and allocation resources for project including manpower, equipment, and material. Prepare histogram for manpower and equipment utilization, prepare mobilization/demobilization plan.
- Prepare execution plan and activity details for civil support installation, structure erection, and site piping installation, hydro testing of packages; monitor progress, prepare weekly update and revised schedule.
- Prepare reports for management and client including daily/weekly progress report, project status report and daily work plan. Prepare work front availability, Key quantity report and look ahead plan.
- Prepare presentation for the higher management understand project status and area of concerns.
- Developing progress monitoring systems, KPI, carrying out learn value, productivity & trend analysis.
- Report all engineering issues, site modification to client and get approval, coordinating with the technical dept. to preparing as built drawing.
- Client/Consultant coordination and Email communications. Liaison with various departments and operations for obtaining various approvals & clearances for seamless jobs.
- Work Planning and allocation for fabrication shop and painting yard including pipe spool and structure fabrication, blasting and painting; Coordinate various departments for delivery of finished product as per schedule.
- Sub-contractor coordination, monitoring and billing.
- Maintain and updating master register of different projects, workshop jobs, subcontractor jobs and miscellaneous work orders.

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- Conduct daily meeting & discuss work progress, site construction issues with client, management, site construction team; indicating any bottlenecks and taking timely remedial action.
- Invoice and Job completion certificate preparation. Monthly invoice and cash flow statement preparation for service contract works and ensure bills claimed against correct cost Centre.
- Prepare scope of work and initial estimation of project. Monitor scope change during work progress, immediately report to project management team and client if any scope change or additional work notice, raise FTR and get it approve from client
- Maintain and updating different master list, workshop jobs, subcontractor jobs and miscellaneous work orders.
- Prepare turnover schedules and monitor the Provisional Turnover definitional documents submission between Contractor and Company.

### CONSTRUCTION PROJECTS

- A. **Project** : Kuwait Cancer Center  
**Position** : Planner  
**Duration** : Sep' 2016 to Mar' 2017  
**Client** : Ministry of Health  
**Designer** : NBBJ (USA)  
**Consultant** : SQC  
**Cost** : KD 157 Million  
**Scope** : The project consists of three identifiable buildings 1) Main Hospital building 13 story Building with 196, 000 m<sup>2</sup> area and basement floor parking including MEP, Medical equipment & Furnishes Car Park 6 Story building including Sub-station, Water tanks & cooling tower 3) Kitchen & Laundry With all equipment's.

#### Responsibilities:

- Developing Project master schedule from scratch according to the contract requirement using Primavera with resource allocation, progress updating by maintaining baseline schedule, delay analysis and prepare recovery schedule if work get delayed, carrying out analysis techniques used are Claim Digger (P6).
- Preparation of Work Breakdown Structure (WBS); activity details with scope, duration, man-hours and resources.
- Preparing commodity and resources histograms, prepare mobilization/demobilization plan.
- Prepare reports for management and client including daily/weekly progress report, project status report and daily work plan. Prepare work front availability, Key quantity report and look ahead plan.
- Client coordination and Email communications. Liaison with various departments and operations for obtaining various approvals & clearances for seamless jobs.
- Developing progress measurement systems, KPI, carrying out earn value analysis, productivity analysis & trend analysis and variance analysis.
- Subcontractor's coordination and monitoring to achieve the milestones.
- Developing visual progress plans, weekly and 3 Week look ahead plans for ease of understanding for site staff.
- Preparation daily, weekly, and monthly reports of the project.
- Conduct delay analysis prepare revised schedule and revive plan, preparation of EOT claims.
- Maintain and updating different master list, workshop jobs, subcontractor jobs and miscellaneous work orders.
- Conduct daily meeting & discussing work progress, site construction issues with client, higher management & sit construction team, indicating any bottlenecks and taking timely remedial action.
- Develop presentations for management & clients.
- Invoice and Job completion certificate preparation. Monthly invoice and cash flow statement preparation for service contract works and ensure bills claimed against correct cost Centre.



- B. **Project** : Helipads & Air Ambulance Service Building  
**Position** : Planner  
**Duration** : Apr' 2015 to Aug' 2016  
**Client** : Ministry of Health  
**Consultant** : OHA  
**Cost** : KD 4.5 Million  
**Scope** : The project consists of Main Building, Hangers, Fueling & Cleaning Area site is Located in Sabah Medical Area & other 4 no Helipads and Parking's located in 4 Governorates such as Farwaniya, Mubarak Al-Kaber, Jahrah & Adan.

**Responsibilities**

- Preparing for development of level I to IV Primavera schedules including cost, resource loading & preparing S-Curve.
- Arrange meetings and instruct subcontractors to achieve the milestones.
- Preparing manpower and concrete costing histograms Planned and actual.
- Preparing method statement dividing the project into zones and project priorities.
- Developing visual progress plans and two weeks look ahead plans for ease of understanding for site staff.
- Monitoring progress and ensured timely completion of the project.
- Preparation daily, weekly report of the project
- Prepare the monthly report overall the project.



**Air Ambulance Service Building**

- C. **Project** : New Audi Terminal Phase - 1  
**Position** : Planner  
**Duration** : Apr' 2015 to Aug' 2016  
**Client** : Fouad Alghanim Automotive Co.  
**Consultant** : OHA  
**Scope** : The project consists of double story building with 1 basement Audi Germany Standard Show room including displays & hand over areas with space frame roof, Automatic Workshop capacity 50 cars can maintenance in same time, more than 200 cars parking capacity,

**Responsibilities**

- Preparing for development of level I to IV Primavera schedules including cost, resource loading & preparing S-Curve.
- Arrange meetings and instructing subcontractors to achieve the milestones.
- Preparing manpower and concrete costing histograms Planned and actual.
- Preparing method statement dividing the project into zones and project priorities.
- Developing visual progress plans and two weeks look ahead plans for ease of understanding for site staff.
- Monitoring progress and ensured timely completion of the project.
- Preparation daily, weekly report of the project
- Prepare the monthly report overall the project.
- Leading one assistant planner.



**New Audi Terminal Phase - I**

- D.**
- |                   |  |
|-------------------|--|
| <b>Project</b>    | : Al-Razi Hospital   |
| <b>Position</b>   | : Planner  |
| <b>Duration</b>   | : Dec' 2012 to Mar' 2015   |
| <b>Client</b>     | : Ministry of Health   |
| <b>Designer</b>   | : NBBJ (USA)   |
| <b>Management</b> | : Hill-SDPM  |
| <b>Consultant</b> | : SAMOO/DEMEC (Korea)  |
| <b>Cost</b>       | : KD 31 Million  |
| <b>Scope</b>      | : The project consists of three identifiable buildings 1) Main building 11th story building with 240 bed space including MEP, Medical equipment & Furnishes 2) Central Plant Three Story building including Sub-station, Fiber water tanks & cooling tower 3) Medical Gas Building including Medical Gas System. |

**Responsibilities**

- Preparing for development of level II thru level VI Primavera schedules.
- Arrange meetings and instructing 8 subcontractors to achieve the milestones.
- Preparing manpower and concrete costing histograms Planned and actual.
- Preparing method statement dividing the project into zones and project priorities.
- Developing visual progress plans and two weeks look ahead plans for ease of understanding for site staff.
- Monitoring progress and ensured timely completion of the project.
- Preparation daily, weekly report of the project
- Prepare the monthly report overall the project.
- Leading one assistant planner.



**Al-Razi hospital**

- E.**
- |                   |                                       |
|-------------------|---------------------------------------|
| <b>Project</b>    | : The Avenues Phase III               |
| <b>Position</b>   | : Planner                             |
| <b>Duration</b>   | : Feb' 2005 to Job' 2011 (All Phases) |
| <b>Client</b>     | : Al-Rai Real Estate                  |
| <b>Designer</b>   | : Gensler (UK)                        |
| <b>Consultant</b> | : Pan Arab Consultants Engineers      |

**Cost** : KD 125 Million

**Scope** : The Avenues Phase III consists of seven identifiable buildings (Harvey Nicolas, Luxury Mall East & West, Grand Avenues East & West, Retail Souk & Soku, and Central Plant including three basements & special roofing ETFE system). The Avenues Phase III is an extension of the Avenues Project.

**Responsibilities**

- Preparing for development of level II thru level VI Primavera schedules.
- Arrange meetings and instructing 26 subcontractors to achieve the milestones.
- Preparing manpower and concrete costing histograms Planned and actual.
- Preparing method statement dividing the project into zones and project priorities.
- Developing visual progress plans and two weeks look ahead plans for ease of understanding for site staff.
- Monitoring progress and ensured timely completion of the project.
- Preparation daily, weekly report of the project
- Prepare the monthly report overall the project.
- Leading a team of two assistant planners.



**The Avenues Phase III**

- F. **Project** : **The Avenues Phase II (A & B)**  
**Position** : Planner  
**Client** : Mabanee.  
**Designer** : Norr Group of Consultants Dubai.  
**Consultant** : Pan Arab Consultants Engineers  
**Cost** : KD 32 Million  
**Scope** : The Avenues Phase II (A & B). Project consists of shopping mall, Multistory car park building and magic planet.

**Responsibilities**

- Prepared for development of level II thru level VI schedules.
- Prepared manpower and concrete costing histograms Planned and actual.
- Prepared method statement dividing the project into zones and project priorities.
- Developed visual progress plans and two weeks look ahead plans for ease of understanding for site staff.
- Monitoring progress and ensured timely completion of the project.
- Preparation daily, weekly report of the project.
- Prepared the monthly report overall the project.



**Phase II A (The Lakes)**



**Phase II B (Magic Planet)**

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- G. Project** : The Avenues Phase I  
**Position** : Planner  
**Client** : Mabanee.  
**Designer** : Norr Group of Consultants Dubai.  
**Consultant** : Pan Arab Consultants Engineers  
**Cost** : KD 62 Million  
**Scope** : The Avenues Phase I, consists of six identifiable buildings (Cinema, IKEA, Carrefour, entertainment general mall and three multi-story car park buildings).

### Responsibilities

- Prepared manpower and equipment histograms Planned and actual.
- Developed visual progress plans for ease of understanding for site staff.
- Monitored site progress of the project.
- Prepared daily, weekly report of the project
- Prepared the cash flow histogram planed and actual.
- Prepared the daily & monthly concrete histograms actual cost.
- Prepared the monthly report overall the project.



### The Avenues Phase I.

**Aug' 2004 to Dec' 2004 with Sabtain International General Trad. & Cont. Co. W.L.L as Site Engineer**

**Project** : School Project in West Jaleeb Al-Sheyoukh

### Responsibilities:

- Supervise all the civil work including shuttering steel and concrete cost.
- Supervise the civil work and take approval from the consultant.

**May' 1998 to July' 2004 with Maher Builders and Developers as Site Engineer**

**Project:** Khaleej Tower, Saki Center, Al-Basher Center, Fatima Houses, Al-Basher Bungalows.

### Responsibilities:

- Prepare total cost of the Project, prepare payment certificates for subcontractors and Suppliers.
- Analysis the construction & Material rates with the Supplier & Subcontractors.
- Handel all type of Designing & Construction work of the Project.

## QUALIFICATION

**Diploma in Associate Civil Engineer (D.A.E) From Board of Technical Education, Lahore, Pakistan in 1998**

## PERSONAL PROFILE

Date of birth : 15 August 1979  
Father's Name : Mehmood Ahmed  
Phone : 96662957,  
Nationality : Pakistani  
Residency Status : Kuwaiti work Visa, No. 18 Driving  
Marital Status : Married  
Passport Details : No.P4056274 ;Date of Expiry:18/08/2026  
Driving License : Valid Kuwaiti License



Training Academy and Consultancy Pvt Ltd  
ISO 9001:2015 Institution

**CERTIFICATE OF PARTICIPATION**

**This certificate is awarded to**

**MUHAMMAD AFZAL MEHMOOD AHMED**

Civil ID No ..... **279081504155** .....

Company ..... - ..... Designation ..... **PLANNER** .....

Certificate No. **DT 491/08012012**

Successful Completed **ORACLE PRIMAVERA P6**

Course Duration **3 Months**

Issued by:  
Authorized certification Manager

Issued from:  
**Dreamztree Training Academy & Consultancy Pvt Ltd**  
an ISO 9001:2005 Institution



Issued date:  
**January 08, 2012**



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الرقم ..... 1985 .....

التاريخ ..... 5 / 6 / 2014 م

Date .....

**Alghanim International General Trading & Contracting Co. W.LL**

**P.O Box : 2118**

**Safat 13022**

**Kuwait**

**Tel: 22424775**

**Attn.: Eng. George Syriani – Project Director**

**Project: Contract No. 59/2010/2011**

**Design, Construction, Equipment, Furniture and Operational Maintenance for the  
Expansion of Al Razi Hospital Project**

**Subject: Contractor's Staff – Temporary replacement for the position of Planning Manager**

Dear Sirs,

With reference to your transmittal No. OT/Al-Razi/844 (rev. 0) dated 28<sup>th</sup> May 2014, this is to advise that Mr. Mohammad Afzal is approved as a temporary replacement during the annual leave period of Mr. Kaide Johar Manasi for the position of Planning Engineer in accordance with the Doc-II, Conditions of Contract – Clause 15.

Yours truly,

هاشم جباري العنبر  
مدير إدارة مشاريع الصحة  
**Director, Project Management**  
**Department for Healthcare Projects**  
**Ministry of Health (MOH)**

Alghanim International					
New Al-Razi Hospital Expansion Project					
Distribution	Info.	Action	Distribution	Info.	Action
President			MOH		
V.P			Hill		
OM			SAMOO		
PD			MBBJ		
PM			MIMAR		
Const. Mgr.			ATC		
Arch. Eng.			MEP Coord.		
Tech. Eng.			Finance Mgr.		
Planning Mgr.			IT		
QC Mgr.			MEP Subcon.		
Contract Admin.			Personnel Dept.		
Material Eng.			Cost Control		
Surveyor			Procurement		
Q.S					
HSE					
Store					

cc: Lrd. Ing. Jack B. Mensema, M.Pm (Aus) (Hill-SDPM)  
Mr. Jae Wook Kim (SAMOO)

CABLES : HEALTH KUWAIT

برقيا : صحة الكويت

Admin. Affairs	Financial Affairs	Medical Stores	المستودعات	المالية	الوزارة
P.O. Box. 5	1519	22575	22575	1519	ص.ب. 5
TELEX No. 22729	22291	22745	22745	22291	تلکس 22729
ZIP CODE 13001				13001	الرمز البريدي للوزارة



TRO JB In JV with **SQC**

**MINISTRY OF HEALTH - HOSPITAL EXPANSION PROJECTS  
TRANSMITTAL FORM**

**CONTRACT NO.** 28-2012/2011/17 **TRANSMITTAL NO. :** 2856  
**CONTRACT** Design, Construction, Equipment, Furniture And Operational Maintenance For The Kuwait Cancer Center (KCC) **REV. :** 0  
**CONTRACTOR** Alghanim International Gen. Trad. & Cont. Co. W.L.L. **DATE :** 15/09/2016

**TO :** MOH/TROJB-SQC **ATTN :** Eng. Thomas Thottathil

WE ARE SENDING	SUBMITTED FOR	SUBMITTAL STATUS CODE
<input type="checkbox"/> SD - Shop Drawing	<input checked="" type="checkbox"/> Approval	A - Approved
<input type="checkbox"/> MD - Manufacturer's Data	<input type="checkbox"/> Information	B - Approved As Noted
<input type="checkbox"/> SM - Sample	<input type="checkbox"/> As Requested	C - Not Approved
<input type="checkbox"/> GT - Guarantee / Warranties	<input type="checkbox"/> Other	BR - Approved As Noted Revise & Resubmit
<input type="checkbox"/> CT - Certificates		D - Further Information Required
<input type="checkbox"/> TT - Test		E - Noted ✓
<input type="checkbox"/> Schedules		
<input checked="" type="checkbox"/> OT - Others		

ITEM	SPECIFICATION or DRAWING NO.	COPIES	DATE	DESCRIPTION	STATUS
1	Document II-2, Particular Conditions, Article (15), Contractors Staff	3	15/09/2016	Request for Approval of Mr. Mohammad Afzal as M/s. ALGHANIM INTERNATIONAL GEN. TRADING & CONT. CO., Planner	E

TRO JB In JV with **SQC**

Received By \_\_\_\_\_  
 Date: 15/09/16  
 Signature \_\_\_\_\_  
 Date: 2.50 PM  
**RECEIVED BY:** \_\_\_\_\_

Prepared By : Eng. Mikhael Chami  
 Signature \_\_\_\_\_  
 Date: 15-09-2016

**K.C.C.**  
 ALGHANIM-INTL. GEN. TRADING & CONT. CO.

**RESPONSE / REMARKS**

**E-Noted**

Refer to the Comments on the attached sheet

**SQC**  
 In JV with

Action By Engineer's Representative  
 Signature: **ENG. THOTTATHIL**  
 Date: \_\_\_\_\_  
 Engineer's Representative

Distribution: MOH  Other

**RECEIVED**  
 Document Control Dept.  
 25 OCT 2016

Received By \_\_\_\_\_  
 Signature: **K.C.C.**  
 Date: \_\_\_\_\_  
 ALGHANIM INTERNATIONAL

Corrections and comments made relative to submittals during this review do not relieve the Contractor from compliance with the requirements of the contract documents. This check is only for review of general conformance with the design concept of the project and general compliance with the information given in the contract documents. The contractor is responsible for confirming and correlating all quantities and dimensions selecting fabrication processes and techniques of construction, coordinating his work with that of other trades.

